



# Efficiency & Effectiveness

ASHLEY MUNRO, WASFAA PRESIDENT

# Definitions

## Effective

- Adequate to accomplish a purpose
- Producing the intended or expected result

## Efficient

- Performing or functioning in the best possible manner with the least waste of time and effort

# Effectiveness



# Effective People

1

- Be Proactive

2

- Begin With the End in Mind

3

- Put First Things First

4

- Think Win/Win

5

- Seek First to Understand, Then to be Understood

6

- Synergize

7

- Sharpen the Saw

25<sup>TH</sup> ANNIVERSARY EDITION

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THE **7** HABITS OF  
HIGHLY  
EFFECTIVE  
PEOPLE

How effective  
and not that the  
are 7 HD personal  
effectiveness  
quotients are  
and out.

POWERFUL LESSONS  
IN PERSONAL CHANGE

WITH A FOREWORD BY JIM COLLINS,  
author of *Good to Great* and co-author of *Great by Choice*

**Stephen R. Covey**

# The End Goal

- ▶ Provides the direction
- ▶ Keeps you focused
- ▶ Creates a sense of accomplishment
- ▶ Makes tasks more meaningful

“An effective goal focuses primarily on results rather than activity. It identifies where you want to be, and in the process, helps you determine where you are. It gives you important information on how to get there, and it tells you when you have arrived.”

Stephen Covey

# People

- ▶ You can be efficient with things. You must be effective with people.
- ▶ Be respectful
- ▶ Listen to understand

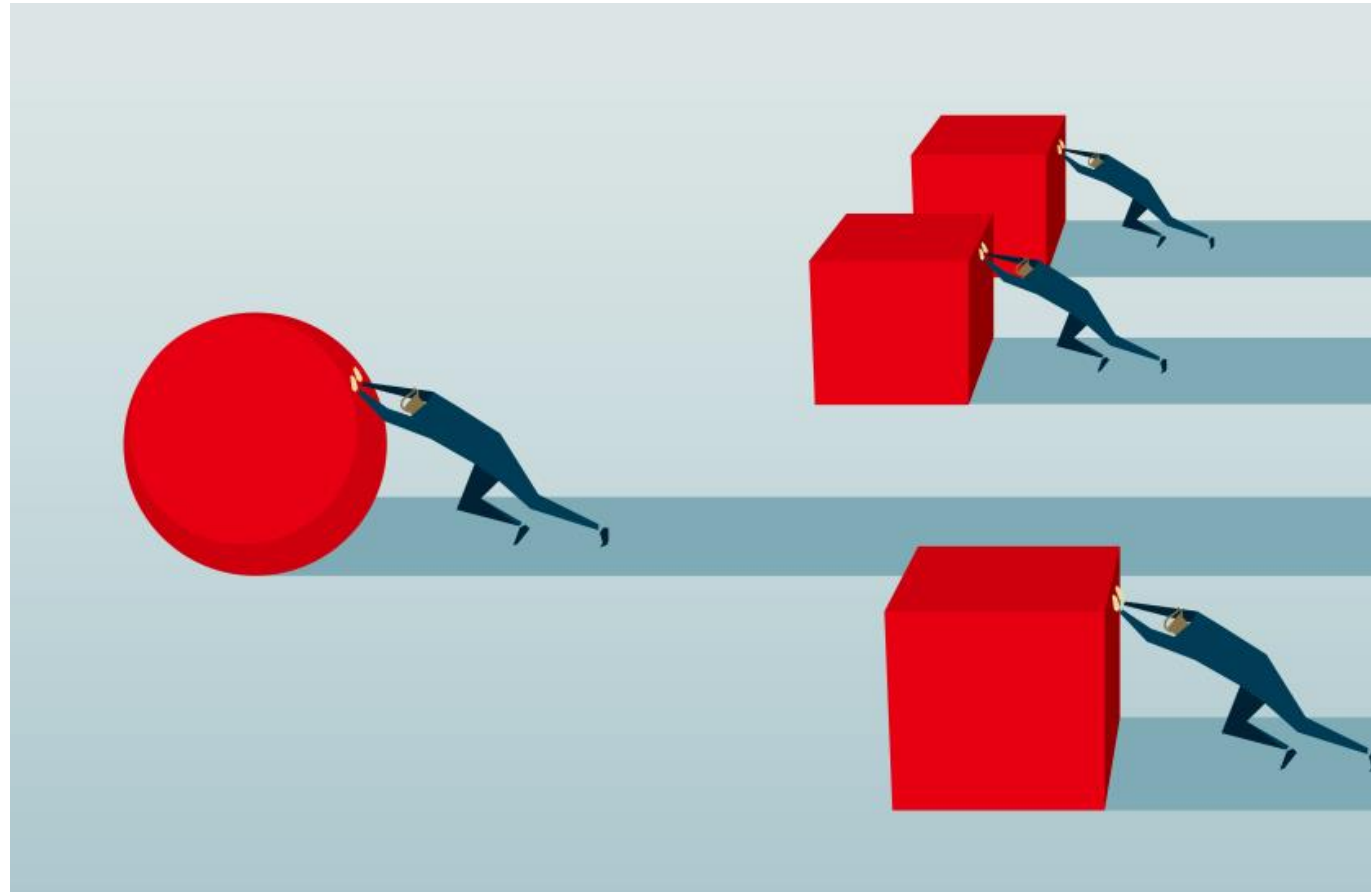
“A [student] is not dependent upon us, we are dependent upon him. A [student] is not an interruption of our work, he is the purpose of it”

# Small Steps to Become Effective

- ▶ Be Proactive
- ▶ Take Responsibility
- ▶ Build Teams
- ▶ Create Your Efficiency System



# Efficiency





# Efficient Processes

- ▶ What takes time in your office?
- ▶ Ask “Why?”
- ▶ Flow charting helps
- ▶ Look for Process Improvement Groups



# Where Do You Live?

	Urgent	Not Urgent
Important	<b>Quadrant I:</b> Crises Pressing Problems Deadline-driven projects	<b>Quadrant II:</b> Prevention activities Planning Recreation Recognizing new opportunities
Not Important	<b>Quadrant III:</b> Interruptions: call, email Meetings	<b>Quadrant IV:</b> Busy work Mail, calls

Covey, Stephen. (1989). The 7 Habits of Highly Effective People. Simon & Schuster, New York.


# How to get into Quadrant II

- ▶ Time Management
- ▶ Email
- ▶ To-Do Lists
- ▶ Delegate



# Time Management

- ▶ Track Your Time
- ▶ Assign Project Time Lengths
- ▶ Create a Weekly Schedule
- ▶ Include Emergency Slots
- ▶ Stick to It



“The Key Is Not To Prioritize  
What’s On Your Schedule, But To  
Schedule Your Priorities.”

- STEPHEN R. COVEY

# Email

- ▶ Joselyn Gleib *Unsubscribe*
  - ▶ Use apps to organize and snooze messages
  - ▶ Batch your box
  - ▶ Create folders



# To-Do Lists

- ▶ Use whatever you like
- ▶ Set deadlines for accountability
- ▶ Break them apart
- ▶ Savor the success



# Delegate

- ▶ Trust others
- ▶ Communicate results
- ▶ Set parameters
- ▶ Offer resources
- ▶ Provide accountability



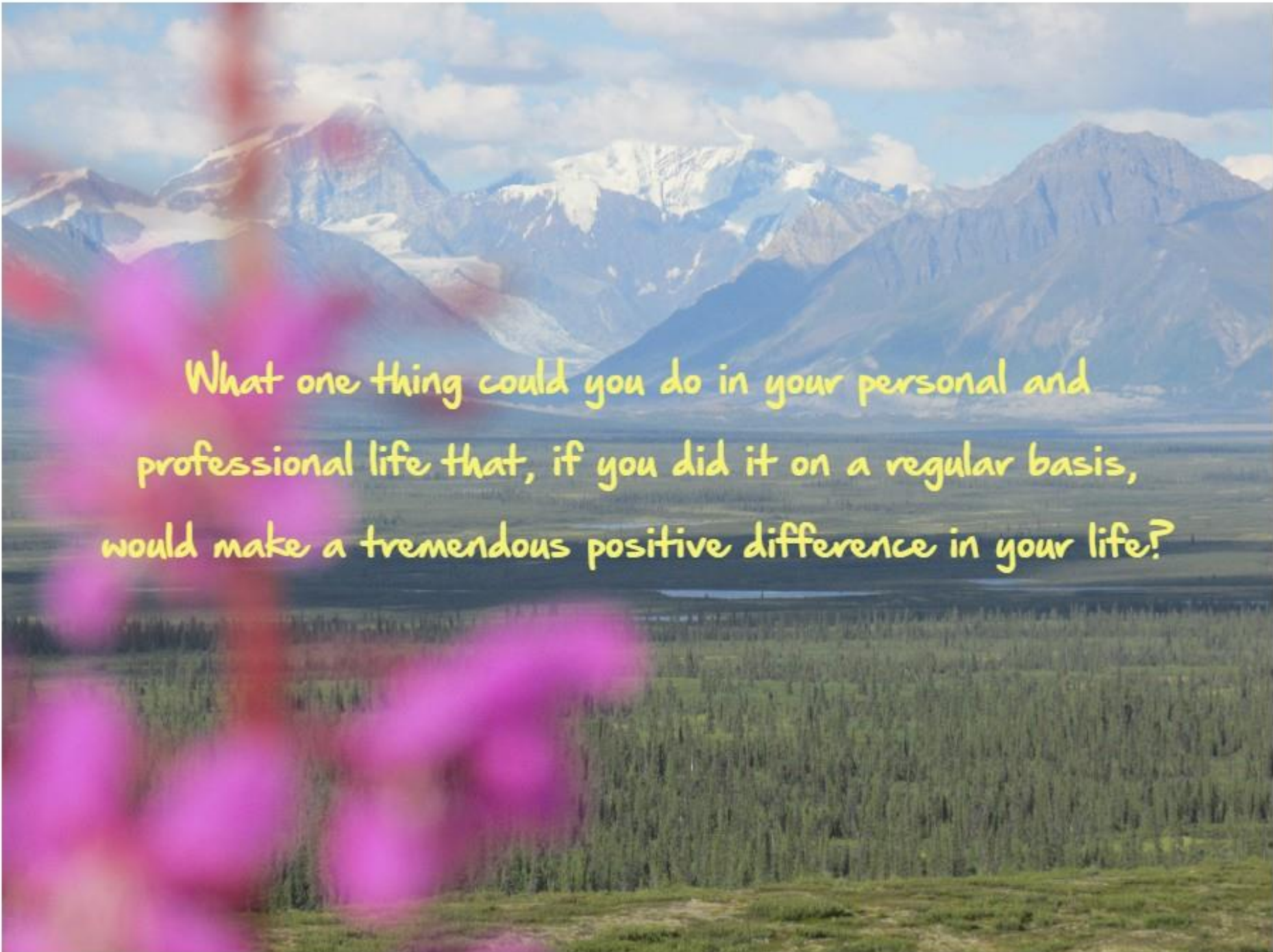
# Practice: An Average Day at the Office

- A. Have lunch with your Associate Director (1.5 hrs)
- B. Email is overflowing (1 hour)
- C. Catch up on NASFAA's Today's News articles (1 hour)
- D. Prepare a presentation for conference (3 hours)
- E. Attend scheduled meeting with enrollment team (2 hours)
- F. Media wants an interview about loan default (1/2 hour)
- G. Advisor requests a meeting with you (1 hour)
- H. Learned something is missing from your P&P, needs research (2 hours)
- I. Student with major issues needs your assistance (1 hour)
- J. Annual budget report is due in 3 days (3 hours)



# My Answer

8:00	Organize & Respond to Email
8:30	
9:00	Create Agenda for Enrollment Team Meetings (limit to 90 min)
9:30	Media Interview
10:00	Student with issues
10:30	
11:00	Make outline for conference presentation
11:30	Lunch with Assoc. Director
12:00	
12:30	
1:00	NASFAA Today's News Articles & Reflection
1:30	
2:00	Enrollment Team Meeting
2:30	
3:00	
3:30	Meet with Advisor
4:00	
4:30	Create outline for budget report

A scenic landscape featuring snow-capped mountains in the background, a dense forest of evergreen trees in the middle ground, and a small lake or river winding through the valley. The foreground is dominated by out-of-focus purple and pink flowers. The sky is blue with scattered white clouds. The text is overlaid in a yellow, cursive font.

*What one thing could you do in your personal and professional life that, if you did it on a regular basis, would make a tremendous positive difference in your life?*

# Questions & Comments

